

Financial Results for Q2 Year Ending December 31, 2024

August 8, 2024 Suntory Beverage & Food Limited

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Overview of First Half FY2024

Makiko Ono, President & Chief Executive Officer

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This is Makiko Ono.

Thank you for taking time out of your busy schedule.

Today, I will report on the first half results, followed by an explanation of our initiatives and the outlook for the second half.

I will start with the first half results.

Please turn to page 3.

| | | | | | | (JPY BN) | |
|------|----------------------------------|---------|-------------|------------|-------------------------|----------|--|
| | | FY2024 | | Char | nge | | |
| | | Jan-Jun | Incl. curre | ncy effect | effect Currency neutral | | |
| | | | YoY | %YoY | YoY | %YoY | |
| Rev | venue | 817.4 | 68.2 | 9.1% | 23.1 | 2.9% | |
| Ор | erating Income | 80.9 | 12.1 | 17.6% | 5.9 | 7.8% | |
| Extr | aordinary Items | -1.3 | 0.3 | _ | 0.5 | _ | |
| | erating Income ganic basis*1) | 82.2 | 11.8 | 16.7% | 5.4 | 7.1% | |
| Ne | t Income*² | 46.5 | 8.1 | 21.2% | 4.6 | 11.0% | |

I will report on the first half results.

Revenue was 817.4 billion yen, up 9.1% year on year, and up 2.9% on a currency neutral basis.

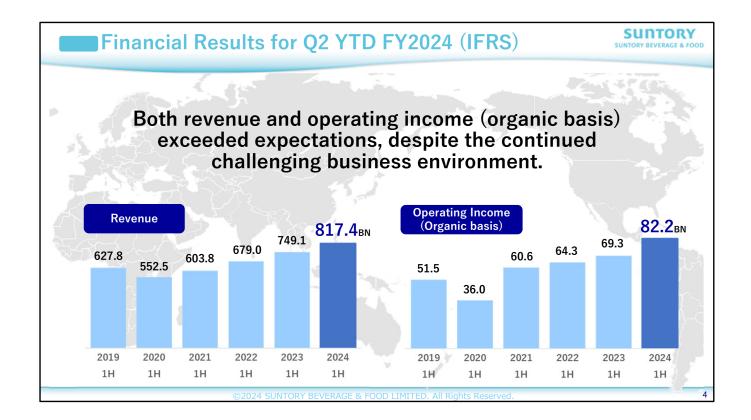
Operating income was 80.9 billion yen, up 17.6% year on year, and up 7.8% on a currency neutral basis.

Operating income on an organic basis excluding non-recurring items was 82.2 billion yen, up 16.7% year on year, and up 7.1% on a currency neutral basis.

Net profit attributable to owners of the Company was 46.5 billion yen, up 21.2% year on year, and up 11.0% on a currency neutral basis.

Revenue and profits at each level exceeded the annualized rate of progress.

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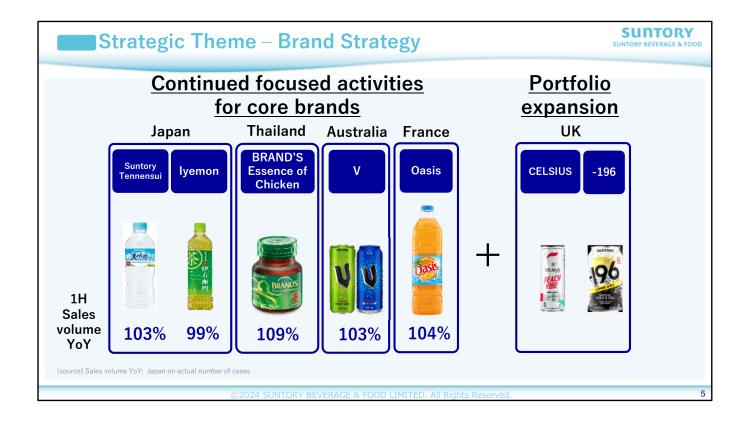


In the first half of the year, we continued to steadily meet customer demand in key markets and focused our activities on our core brands in all segments.

We were able to sustain the robust growth trend with profit growth as we offset the impact of high raw material prices and currency fluctuations through topline growth and strict cost management.

Starting on the next page, I will discuss the progress we have made on the strategic themes set out in our medium-term management strategy.

Please turn to page 5.



Let me begin with our brand strategy.

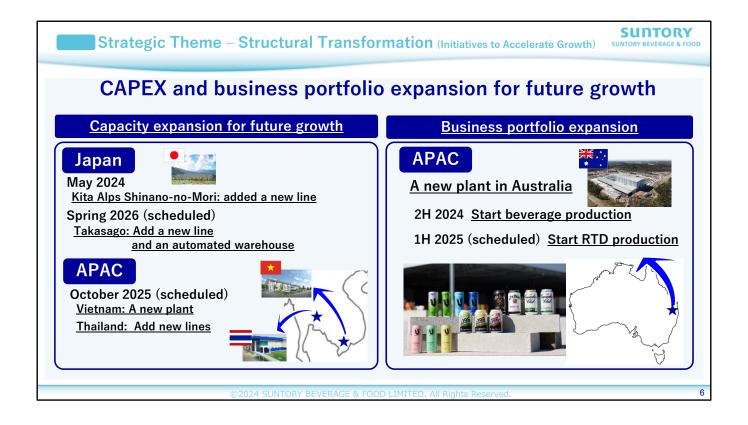
In the first half, we continued to thoroughly implement focused activities for our core brands in all segments.

Steady trends were maintained for brands that had been strengthened by broadening product lines, updating contents and packaging, in-store promotions, new communication, etc., and that had captured demand in the areas they operate, such as *Suntory Tennensui* in Japan, *BRAND'S Essence of Chicken* in the health supplement business in Thailand, *V* in Australia, and *Oasis* in France.

On the other hand, some brands, including *lyemon* in Japan, were affected by the impact of price revisions and the competitive environment. We will continue focused activities for our core brands and increase brand investment in order to address such challenges.

We also began to expand our portfolio with the launch of an energy brand, *CELSIUS*, and an RTD brand, *-196*, as a new category in the UK in April.

Please turn to page 6.



Next, I will explain the progress of our CAPEX and business portfolio expansion for future growth.

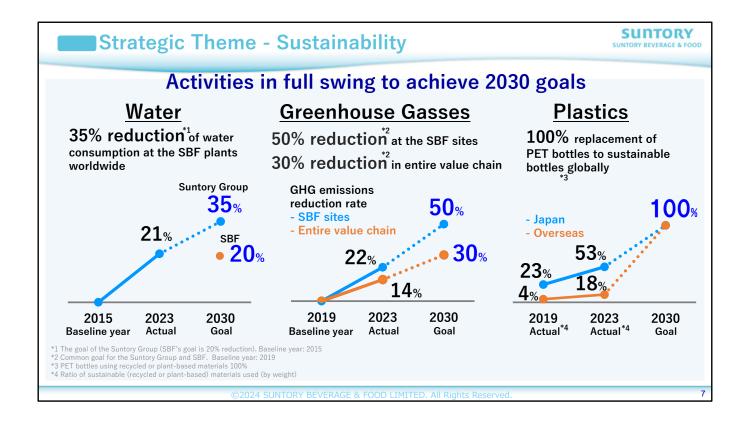
In Japan, the second production line at the Suntory Tennensui Kita Alps Shinano-no-Mori plant started operations in May. We will add a production line and a logistics warehouse at the Takasago plant in the spring of 2026. These will strengthen our production capacity and logistics capabilities.

In Asia Pacific, we are progressing on schedule with a new plant in Vietnam and additional new production lines in Thailand in an anticipation of future demand growth.

In Australia, a new plant is scheduled to start production of beverages in the second half of the year as planned. This will strengthen our supply chain in the Oceania's beverage category.

As for RTD, we will continue to work with Suntory Global Spirits Inc. to start production and sales.

Please turn to page 7.



Next, our sustainability initiatives.

Our priority areas of "Water", "Greenhouse Gasses" and "Plastics" remain unchanged, and we are making progress toward our 2030 goals.

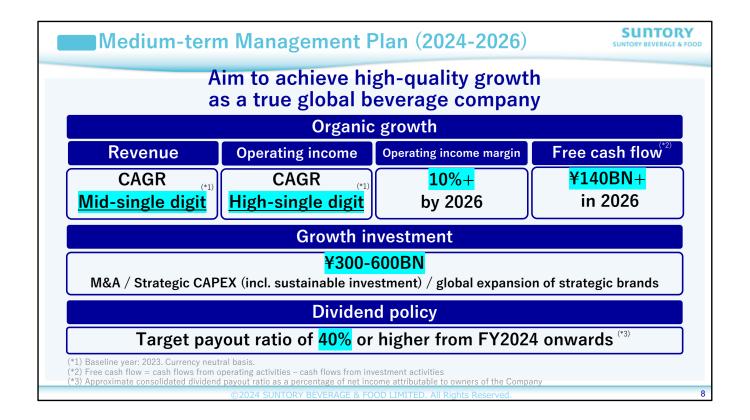
In "Water", we are making progress that is ahead of plan.

In "Greenhouse Gasses", we are making steady progress on Scope 1 and 2 at the SBF sites. Scope 3 related activities are also progressing as planned, in collaboration with our business partners across the value chain.

In "Plastics", more than half of the PET bottles in Japan are already 100% recycled bottles. Overseas, Europe is making progress in recycling. Asia's environment, such as regulations and infrastructure, is not yet established, but we will actively work to make progress.

We will continue to promote sustainability management through concerted efforts across the Group to address social issues, while focusing on the external environment. We will also continue to enrich our relevant disclosures.

Please turn to page 8.

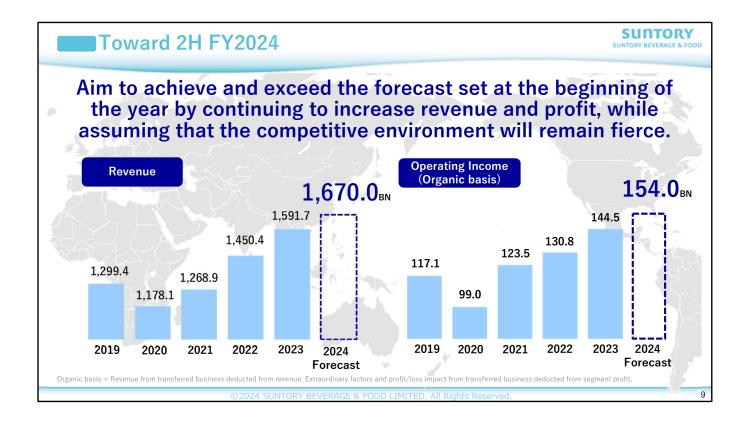


In our medium-term management plan for the period from 2024 to 2026, we have included revenue and operating income growth rates, operating income margin, and free cash flow in our KPIs to measure our continued growth and profitability improvement in the future.

We will continue to strive to achieve the goals of the mediumterm management plan by accelerating initiatives under the key themes of "Brand Strategy", "Structural Transformation", "DEI", and "Sustainability".

In addition, we recognize that improving capital efficiency is also an important management issue, and we will work to improve it by achieving our KPIs under the medium-term management plan.

Please turn to page 9.



That is all for the first half of FY2024.

Given the current economic environment and currency fluctuations, we are currently maintaining the full year forecast for FY2024 we provided in the FY 2023 full year earnings call in February.

In the second half, we expect to see increased competition in key markets, higher costs due to currency fluctuations and higher raw material prices, and weakening consumer confidence, etc. However, we will strive to exceed the full year forecast by promoting cost management and focused activities for our core brands in all segments.

We will continue to strive to expand our business performance and return profits to our shareholders through higher dividends.

This concludes my part.

I will now hand over to Otsuka, who will provide supplementary explanations on the next and following pages.

Please turn to page 10.



Supplementary Explanation

Noriaki Otsuka, Managing Executive Officer

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This is Noriaki Otsuka.

I will now provide supplementary explanations.

Please turn to page 11.

| | | | | | (JPY BN) |
|----------------|------------|-------------|-------------|----------|----------|
| | | | Chan | ge | |
| | | Incl. curre | ency effect | Currency | neutral |
| Re | venue | YoY | %YoY | YoY | %YoY |
| Japan | 343.4 | 15.2 | 4.6% | _ | _ |
| APAC | 201.1 | 23.9 | 13.5% | 10.9 | 5.7% |
| Europe | 182.5 | 18.1 | 11.0% | -4.1 | -2.2% |
| Americas | 89.1 | 15.3 | 20.7% | 5.8 | 6.9% |
| Total | 816.2 | 67.0 | 8.9% | 27.7 | 3.5% |
| Segmo | ent Profit | | | | |
| Japan | 22.5 | 5.5 | 32.3% | _ | _ |
| APAC | 28.2 | 4.4 | 18.5% | 2.8 | 11.1% |
| Europe | 28.2 | 1.7 | 6.3% | -2.1 | -6.9% |
| Americas | 11.0 | 1.6 | 17.2% | 0.4 | 3.8% |
| Reconsiliation | -7.8 | -1.4 | | -1.2 | |
| Total | 82.2 | 11.8 | 16.7% | 5.4 | 7.1% |

Here is our performance by segment.

From here on, segment descriptions will be on an organic basis, excluding non-recurring items, and on a currency neutral basis.

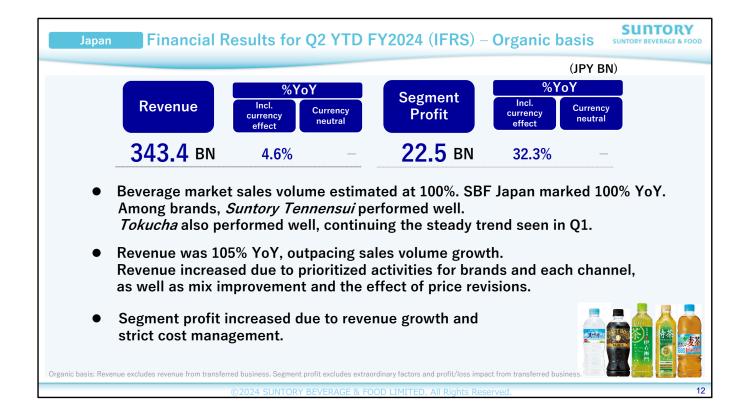
Revenue increased in all segments except Europe.

- In Japan, improved mix and price revisions contributed to the increase.
- Asia Pacific and the Americas increased due to a recovery in demand, bottom-up support from focused activities for our core brands, and the effect of price revisions.
- Europe decreased due particularly to supply chain issues in the UK.

Segment profit also increased in all segments except Europe.

- Japan, Asia Pacific, and the Americas increased due to revenue growth and cost management.
- Europe decreased due to cost deterioration and marketing expenses.

Please turn to page 12.

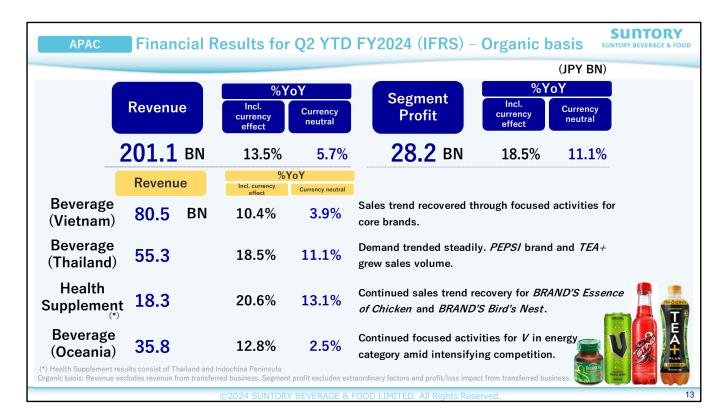


Japan.

Revenue was 343.4 billion yen. Segment profit was 22.5 billion yen.

- We estimate the sales volume in the beverage market was flat year on year, due to the impact of price revisions.
- Our sales volume remained at the level of the same period last year as a result of strengthened focused activities for our core brands, new product launches, and intensified marketing activities, although we were impacted by price revisions in a similar manner as the market.
- Revenue increased as a result of prioritized activities for brands and each channel, as well as container and product mix improvements. Price revisions also contributed.
- Segment profit increased as revenue growth and strict cost management offset the impact of high raw material prices and currency fluctuations.

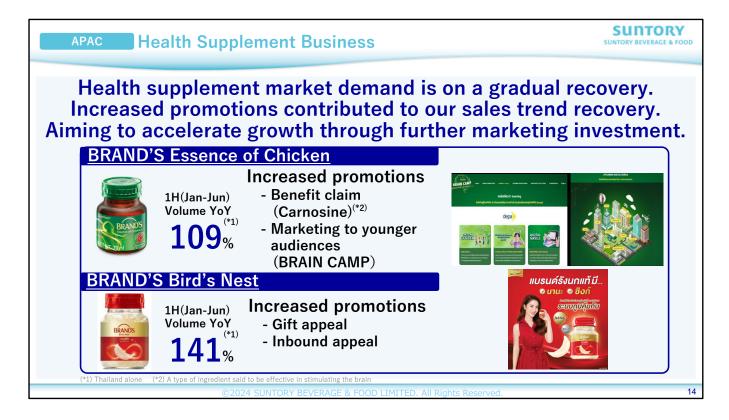
Please turn to page 13.



Asia Pacific.

Revenue was 201.1 billion yen. Segment profit was 28.2 billion yen.

- Revenue increased due to a recovery in demand and our continued efforts to strengthen marketing activities, particularly in Thailand (beverage and health supplement businesses) and Vietnam (beverage business).
- Segment profit increased due to the effect of revenue growth from active promotions, which offset higher costs.
- Vietnam recorded revenue growth as our core brands PEPSI and Aquafina continued to perform well amid an economic recovery.
- Thailand reported revenue growth driven by steady trends in PEPSI and TEA+, including low-sugar products.
- In Oceania, despite intensified competition in the energy drink category, sales volume increased year on year as a result of strengthened marketing activities for *V*, our core energy drink brand, leading to revenue growth.
- In the health supplement business, the sales trend of BRAND'S
 Essence of Chicken recovered due to improved market conditions,
 including inbound demand, as well as renewed communication and
 enhanced marketing activities. Sales volume of BRAND'S Bird's Nest
 also increased significantly year on year, contributing to revenue
 growth.



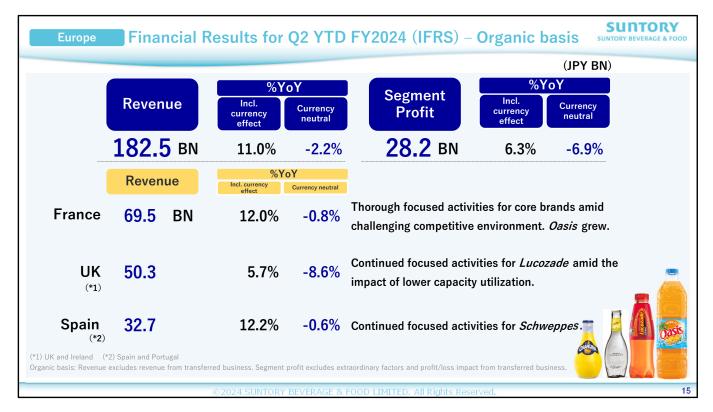
I would like to provide an update on the health supplement business in Thailand.

The health supplement market is gradually recovering, partly due to the recovery of inbound demand.

We have refreshed our communications and strengthened marketing activities, resulting in year-on-year revenue growth of the mainstay *BRAND'S Essence of Chicken* and *BRAND'S Bird's Nest*. In addition to the benefit claim, new communications aimed at younger audiences and enhanced e-marketing have steadily yielded positive results.

We will continue to strengthen focused activities for our core brands to further accelerate the growth trend in the health supplement business.

Please turn to page 15.



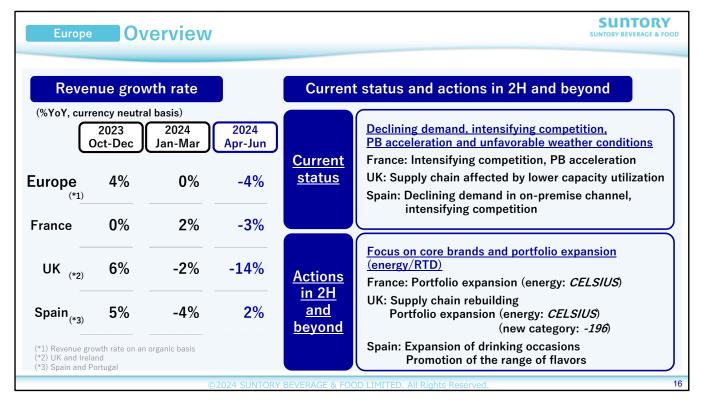
Europe.

Revenue was 182.5 billion yen. Segment profit was 28.2 billion yen.

- Europe faced inflation and unfavorable weather conditions.
 Revenue and segment profit decreased despite the positive
 impact of price revisions in key markets, partly due to supply
 chain issues such as low production capacity utilization in the
 UK.
- France posted a slight decrease in revenue due to prolonged inflation, unstable weather conditions in June, and an increasingly competitive environment.
- The UK continued focused activities for *Lucozade*, but was impacted by intensified competition and lower production capacity utilization, resulting in lower revenue.
- Spain reported a slight decrease in revenue due to the weakness in the on-premise tonic market, despite active promotion of the mainstay *Schweppes* products.

I will provide additional information on the current situation in Europe and our efforts in the second half of the year and beyond.

Please turn to page 16.



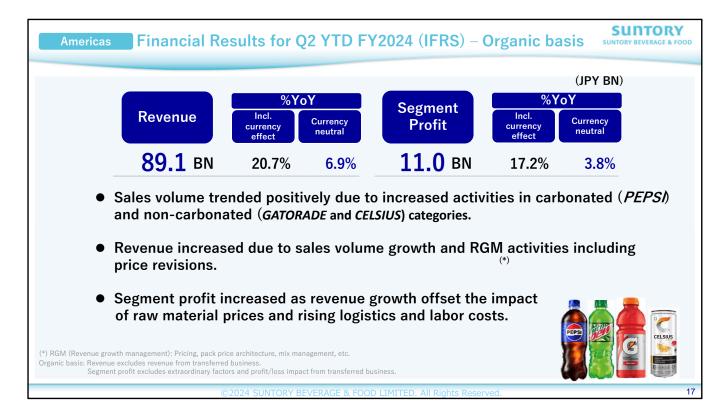
In France, revenue decreased due to an increasingly competitive environment and unfavorable weather conditions in June. In the second half of the year, we will step up activities for our core brands *Oasis* and *Schweppes* and work to expand our portfolio with the launch of the energy drink *CELS/US* in the fourth quarter.

In the UK, revenue decreased in the second quarter due to supply chain issues, including lower production capacity utilization. Utilization has recently improved, and we will resume new product launches and increased promotions that had been postponed in order to recover sales volume. We will also begin to improve the supply chain, while working to increase the market penetration of *CELSIUS* in the strategic energy category and *-196* in the new RTD category.

In Spain, we aim to expand sales by offering new drinking occasions for the core *Schweppes* products and by promoting the range of flavored products.

In the second half of the year, we will continue to develop our core brands and new portfolio to meet the challenges in each country, and we will strive for a business recovery in Europe as a whole, assuming that the unstable conditions and fierce competition in the overall European market will continue.

Please turn to page 17.



The Americas.

Revenue was 89.1 billion yen. Segment profit was 11.0 billion yen.

- Amid continued strong demand, we increased activities in the non-carbonated category, including GATORADE and CELSIUS, in addition to the carbonated category, led by PEPSI.
- Revenue increased due to RGM activities including price revisions.
- Segment profit increased as revenue growth offset the impact of raw material prices and rising labor costs.

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That is all for the supplementary explanation on the first half and second quarter of FY2024.

In the second half of the year, we expect an increasingly competitive environment in key markets, rising costs due to currency fluctuations and high raw material prices, among other things.

We will continue to strive to exceed our full year forecast through the rigorous implementation of focused activities for our core brands and cost management across all segments.

With regard to dividends, the target dividend payout ratio has been raised from 30% to 40% effective this fiscal year. As a result, the interim dividend will be 55 yen per share, an increase of 15 yen from the previous year.

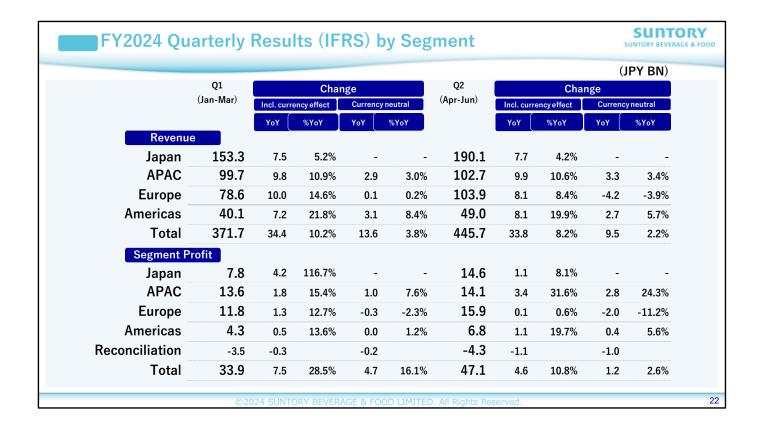
As Ono stated earlier, we will continue to strive to expand our business performance and return profits to our shareholders through higher dividends.

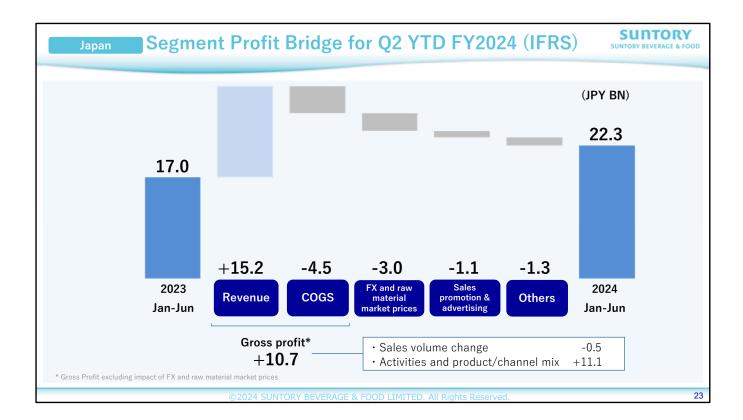
This concludes my presentation. Thank you.

| | (JPY BN) |
|--------------------------------------|---------------------------------------|
| FY2024 Jan-Jun | Descriptions |
| perating Income 80.9 | |
| n-recurring items -1.3 | APAC: -0.5, Japan: -0.2, Europe: -0.5 |
| perating Income 82.2 Organic basis)* | |
| | |

| | | | | | | | | | () | IPY BN) |
|-----------------|-----------------|-------------|-------------|----------|---------|-----------|------------|-------------|---------|-----------|
| | Q1 (Jan-Mar) | | Char | | | Q2 | | Cha | nge | |
| | (Jan-Iviar) | Incl. curre | ency effect | Currency | neutral | (Apr-Jun) | Incl. curr | ency effect | Currenc | y neutral |
| | | YoY | %YoY | YoY | %YoY | | YoY | %YoY | YoY | %YoY |
| Revenu Japan | 153.3 | 7.5 | 5.2% | _ | - | 190.1 | 7.7 | 4.2% | - | - |
| APAC | 98.5 | 10.9 | 12.5% | 4.3 | 4.5% | 102.6 | 13.0 | 14.4% | 6.6 | 6.9% |
| Europe | 78.6 | 10.0 | 14.6% | 0.1 | 0.2% | 103.9 | 8.1 | 8.4% | -4.2 | -3.9% |
| Americas | 40.1 | 7.2 | 21.8% | 3.1 | 8.4% | 49.0 | 8.1 | 19.9% | 2.7 | 5.7% |
| Total | 370.5 | 35.6 | 10.6% | 15.0 | 4.2% | 445.7 | 31.4 | 7.6% | 12.7 | 2.9% |
| Segment F | Profit | | | | | | | | | |
| Japan | 7.9 | 4.3 | 121.3% | - | - | 14.6 | 1.2 | 8.6% | - | - |
| APAC | 13.9 | 1.3 | 10.4% | 0.4 | 2.9% | 14.3 | 3.1 | 27.5% | 2.4 | 20.5% |
| Europe | 11.7 | 1.0 | 9.6% | -0.6 | -5.0% | 16.5 | 0.6 | 4.1% | -1.5 | -8.2% |
| Americas | 4.3 | 0.5 | 13.6% | 0.0 | 1.2% | 6.8 | 1.1 | 19.7% | 0.4 | 5.6% |
| Reconciliation | -3.5 | -0.3 | | -0.2 | | -4.3 | -1.1 | | -1.0 | |
| Total | 34.3 | 6.9 | 25.0% | 3.9 | 13.0% | 47.9 | 4.9 | 11.4% | 1.5 | 3.2% |

| | | | | | (JPY BN) | |
|----------------|------------|-------------|-------------|----------|----------|--|
| | | | Char | ige | | |
| | | Incl. curre | ency effect | Currency | neutral | |
| Re | venue | YoY | %YoY | YoY | %YoY | |
| Japan | 343.4 | 15.2 | 4.6% | - | - | |
| APAC | 202.3 | 19.6 | 10.7% | 6.2 | 3.2% | |
| Europe | 182.5 | 18.1 | 11.0% | -4.1 | -2.2% | |
| Americas | 89.1 | 15.3 | 20.7% | 5.8 | 6.9% | |
| Total | 817.4 | 68.2 | 9.1% | 23.1 | 2.9% | |
| Segm | ent Profit | | | | | |
| Japan | 22.3 | 5.3 | 30.9% | _ | - | |
| APAC | 27.7 | 5.2 | 23.1% | 3.7 | 15.5% | |
| Europe | 27.7 | 1.4 | 5.4% | -2.3 | -7.7% | |
| Americas | 11.0 | 1.6 | 17.2% | 0.4 | 3.8% | |
| Reconciliation | -7.8 | -1.4 | | -1.2 | | |
| Total | 80.9 | 12.1 | 17.6% | 5.9 | 7.8% | |





Sales Volume of Major Brands



Japan

| | Q2 YTD FY2023 | | Q2 ` FY2 | | FY2024 | |
|---|------------------|------|-------------|-----|----------|-----|
| (Million cases) | Actual | YoY | Actual | YoY | Forecast | YoY |
| Suntory Tennensui | 62.9 | 3% | 65.1 | 3% | 139.5 | 1% |
| Boss | 50.7 | -0% | 47.2 | -7% | 101.5 | -1% |
| lyemon | 26.3 | -11% | 26.2 | -1% | 55.5 | -3% |
| GREEN DA·KA·RA | 21.8 | 4% | 21.1 | -3% | 48.5 | -4% |
| FOSHU drinks and Foods with Function Claims | 18.5 | 45% | 20.1 | 9% | 37.6 | -5% |
| Total | 210.8 | 1% | 210.1 | -0% | 448.5 | -1% |

^{*} The portions of the sales volume that were supplied from other soft drink manufacturers such as Japan Beverage Holdings Inc. are not included in the above figures.

Europe

| | Q2 YTD | FY2023 | Q2 YTD FY2024 | | |
|--------------------------------|--------|--------|---------------|------|--|
| (Million liters) | Actual | YoY | Actual | YoY | |
| Oasis (France) | 169 | 1% | 175 | 4% | |
| Schweppes (France) | 95 | -5% | 92 | -3% | |
| Orangina (France) | 96 | -1% | 93 | -3% | |
| Lucozade (UK, Ireland) | 221 | 7% | 198 | -10% | |
| Ribena (UK, Ireland) | 43 | -1% | 38 | -11% | |
| Schweppes (Spain, Portugal) | 62 | -1% | 59 | -4% | |

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| Exchange Rates | | | SUNTO | UNTORY RY BEVERAGE & FOOD |
|--------------------|-------------------------|------------------------------|--------------------|------------------------------|
| | FY2023 Jan-Jun | (JPY, a FY2024 Jan-Jun | FY2024 Forecast | |
| U.S. dollar | 135.0 | 152.4 | 145.0 | |
| Euro | 145.9 | 164.8 | 158.0 | |
| Sterling | 166.7 | 192.9 | 184.0 | |
| Singapore dollar | 101.0 | 113.1 | 108.0 | |
| Thai baht | 4.0 | 4.2 | 4.2 | |
| Vietnam dong | 0.0057 | 0.0061 | 0.0060 | |
| New Zealand dollar | 84.2 | 92.8 | 87.0 | |
| Australian dollar | 91.3 | 100.3 | 94.0 | |
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These forward-looking statements are projections made based on the currently available information and are subject to risks and uncertainties including, but not limited to, economic trends, competition in the industry in which the Company and the Group operate, market needs, exchange rates, as well as tax and other systems.

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