

Financial Results for Q3 Year Ending December 31, 2024

November 12, 2024 Suntory Beverage & Food Limited

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This is Noriaki Otsuka.

Thank you for taking time out of your busy schedule.

Today, I will report on our third quarter results and then explain our full year forecast.

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Financial Results f	for Q3 YTD	FY2024	1			SUNTORY SUNTORY BEVERAGE & FOO
					(JPY BN)	
	FY2024		Chai	nge		
	Jan-Sep	Incl. curre	ncy effect	Currency	neutral	
		YoY	%YoY	YoY	%YoY	
Revenue	1,277.7	84.3	7.1%	30.6	2.5%	_
Operating Income	139.4	22.7	19.4%	15.3	12.4%	
Non-recurring Items	-1.8	0.7		0.8		
Operating Income (Organic basis*1)	141.2	22.0	18.5%	14.5	11.4%	
Net Income*2	83.3	16.1	24.0%	12.4	17.5%	
*1 Extraordinary factors and profit/loss impact from transferred *2 Profit attributable to owners of the Company	business deducted from operat	ing income				
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I will report on the third quarter results.

Revenue was 1,277.7 billion yen, up 7.1% year on year, and up 2.5% on a currency neutral basis.

Operating income was 139.4 billion yen, up 19.4% year on year, and up 12.4% on a currency neutral basis.

Operating income on an organic basis excluding non-recurring items was 141.2 billion yen, up 18.5% year on year, and up 11.4% on a currency neutral basis.

Net profit attributable to owners of the Company was 83.3 billion yen, up 24.0% year on year, and up 17.5% on a currency neutral basis.

Revenue and profits at each level exceeded the annualized rate of progress.

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(JPY BN)					
	ge	Chan			
neutral	Currency	ncy effect	Incl. curre		
%YoY	YoY	%YoY	YoY	venue	Re
_	_	3.5%	19.1	557.8	Japan
4.9%	13.8	10.8%	28.7	293.8	APAC
-0.5%	-1.3	9.8%	25.6	286.5	Europe
5.2%	6.8	15.2%	18.3	138.4	Americas
3.1%	38.3	7.7%	91.7	1,276.5	Total
				ent Profit	Segm
_	-	27.0%	10.1	47.3	Japan
9.8%	3.5	15.1%	5.1	38.8	APAC
4.7%	2.2	16.1%	6.9	49.8	Europe
6.1%	1.0	16.3%	2.5	17.6	Americas
	-2.3		-2.5	-12.3	econciliation
11.4%	14.5	18.5%	22.0	141.2	Total

Here is our performance by segment.

From here on, segment descriptions will be on an organic basis, excluding non-recurring items, and on a currency neutral basis.

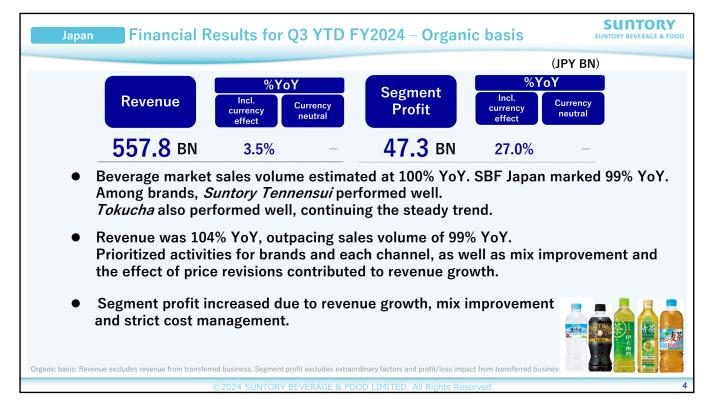
Revenue increased in all segments except Europe.

- In Japan, continued mix improvement and the effects of price revisions contributed to the increase.
- In Asia Pacific, focused activities for our core brands contributed to the increase as demand continued to recover.
- Europe decreased slightly due to a market slow-down, weak consumer spending, and bad weather conditions.

Segment profit increased in all segments.

- Japan increased due to revenue growth and strict cost management.
- Asia Pacific and the Americas increased due to revenue growth, which offset active marketing investments.
- Europe increased due to cost management, which offset the decrease in revenue.

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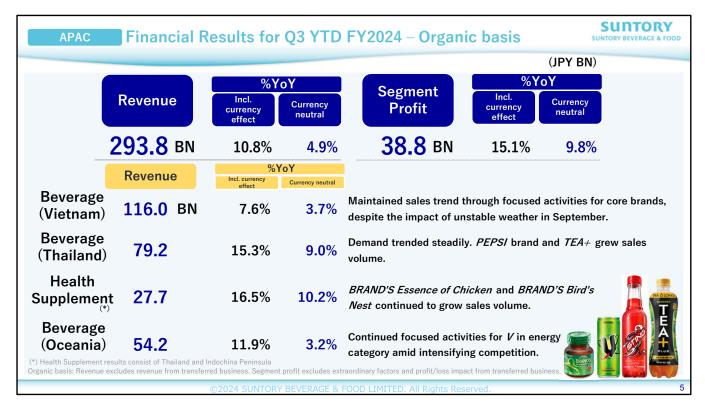


Japan.

Revenue was 557.8 billion yen. Segment profit was 47.3 billion yen.

- We estimate the sales volume in the beverage market was at the level of the same period last year despite the impact of price revisions, due to continued favorable weather conditions.
- Our sales volume was slightly lower than the same period last year despite the continued strengthening of focused activities for core brands, new product launches, and increased marketing activities, due to the impact of price revisions.
- Revenue increased due to the effect of prioritized activities for brands and each channel and mix improvement. The effect of price revisions was also a contributing factor.
- Segment profit increased due to revenue growth, mix improvement and strict cost management, which absorbed the impact of high raw material prices and currency fluctuations.

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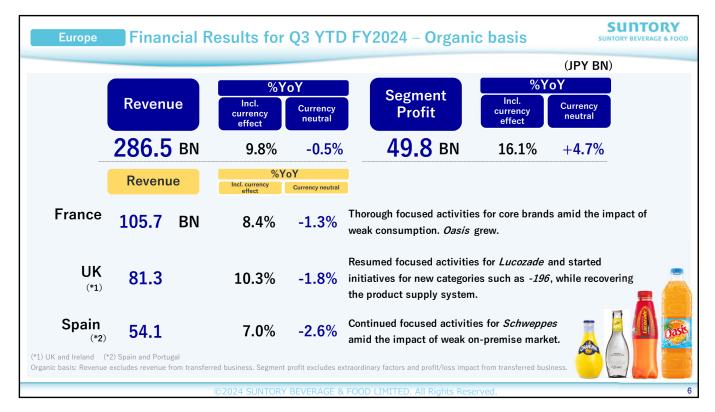


Asia Pacific.

Revenue was 293.8 billion yen. Segment profit was 38.8 billion yen.

- In Asia Pacific, revenue increased due to continued demand recovery and our continued marketing activities, particularly in Thailand (beverage and health supplement businesses) and Vietnam (beverage business).
- Segment profit increased due to the effect of higher revenue driven by our active marketing and the continued recovery of the health supplement business.
- Vietnam recorded revenue growth as our core brands PEPSI and Aquafina continued to perform well despite the impact of unstable weather in September.
- Thailand reported revenue growth driven by steady trends in *PEPSI* and *TEA+*, including low-sugar products.
- In Oceania, despite intensifying competition in the energy drink category, sales volume increased year on year as a result of strengthened marketing activities for 1/, our core energy drink brand, leading to revenue growth.
- In the health supplement business, a strong sales trend of *BRAND'S Essence of Chicken* continued due to renewed communication and enhanced marketing activities. Sales volume of *BRAND'S Bird's Nest* also increased significantly year on year, contributing to revenue growth.

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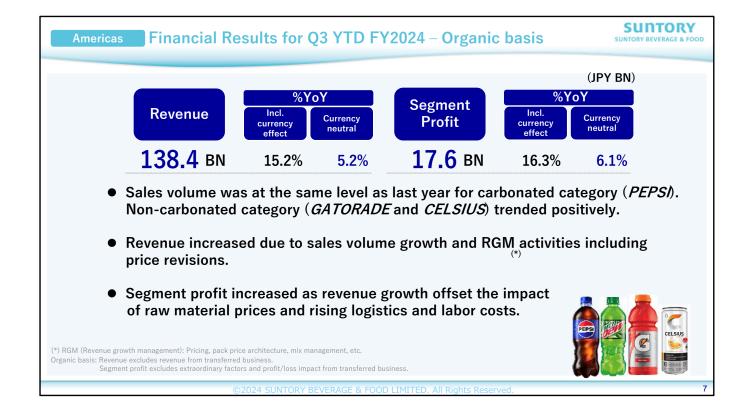


Europe.

Revenue was 286.5 billion yen. Segment profit was 49.8 billion yen.

- In Europe, revenue decreased slightly due to weak consumer spending and unstable weather conditions in key markets as well as the impact of lower production capacity utilization in the UK in the first half of the year.
- Segment profit increased due to strict cost management.
- France posted a decrease in revenue due to lower consumption, unstable weather. Focused activities for *Oasis* resulted in its growth.
- UK- Although the product supply system is recovering, revenue decreased slightly due to the impact of lower production capacity utilization. From the third quarter, the sales trend recovered due to the resumption of shipments of Lucozade. New categories such as -196 and the energy brand CELSIUS (distribution arrangement) were also launched.
- Spain reported a decrease in revenue due to the weakness in the on-premise market, despite active promotion of the mainstay Schweppes and others.

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The Americas.

Revenue was 138.4 billion yen. Segment profit was 17.6 billion yen.

- Amid continued strong demand, we increased activities in the carbonated category, led by PEPSI, and in the non-carbonated category, including GATORADE and CELSIUS.
- Revenue increased due to RGM activities including price revisions.
- Segment profit increased as revenue growth offset the impact of raw material prices and rising labor costs.

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Revenue growth rate	FY2023 Jan-Mar	FY2024 Jan-Mar	FY2023 Apr-Jun	FY2024 Apr-Jun	FY2023 Jul-Sep	FY2024 Jul-Sep
(%YoY, currency neutral basis)						
Japan	9%	5%	6%	4%	11%	2%
APAC	6%	5%	0%	7%	-0%	3%
Europe	20%	0%	2%	-4%	1%	3%
Americas	12%	8%	18%	6%	16%	2%
Total	10%	4%	5%	3%	7%	2%

This slide shows the trend of the revenue growth rate from quarter to quarter, including the year-on-year comparison.

Japan, Asia Pacific and the Americas have grown steadily since the beginning of the year.

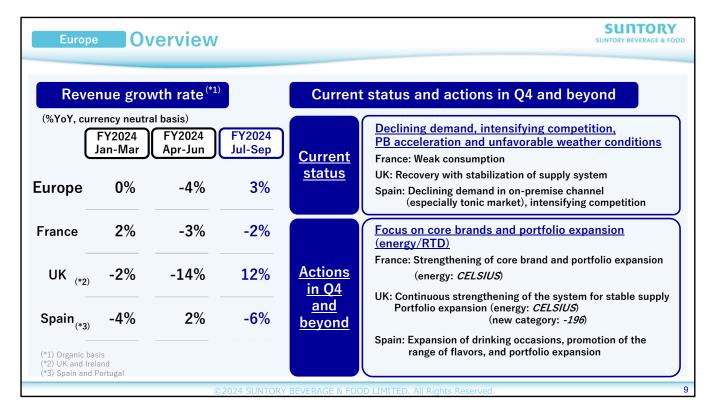
In Japan, continued focused activities for our core brands, mix improvement and the effect of price revisions contributed to growth.

In Asia Pacific, the continued recovery trend in Vietnam and the health supplement business in Thailand contributed to growth despite the unfavorable weather conditions in the third quarter.

In the Americas, RGM activities, including continued price revisions, contributed to growth.

In Europe, the recovery in product supply in the UK supported the overall segment in the third quarter, but the market as a whole continued to be impacted by weak consumption and weather conditions since the beginning of the year. The current situation and challenges for each key business, as well as future actions, are discussed in more detail on the following pages.

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France:

- From the second quarter, revenue declined due to weak consumption and unstable weather.
- We will continue to strengthen activities for our core brands
 Oasis and Schweppes and work to expand our portfolio with the
 launch of the energy drink CELS/US in the fourth quarter.

UK:

- The UK product supply system is stabilising. Revenue increased in the third quarter as we launched new products that had been delayed and recovered distribution.
- We will continue focused activities for our core brands and efforts to increase the market penetration of *CELS/US* in the strategic energy category and *-196* in the new RTD category.

Spain:

- Spain has been impacted by a weak on-premise market and increased competition.
- We aim to expand sales by offering new drinking occasions for the core Schweppes products, promoting the range of flavored products and expanding the portfolio.

In the fourth quarter and beyond, we will strive for business recovery in Europe as a whole by expanding our core brands and portfolio, while addressing the challenges in each country.

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Revision of Full Year Forecast

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Next, I would like to explain the full-year guidance for the year ending December 2024.

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	Revised	Varianc original f			Yo	Y	(JPY BN)
	full year forecast	Up/down	Up/down %	Up/down	Currency neutral	Up/down %	Currency neutral
Revenue	1,687.0 BN	17.0	1.0%	95.3	41.6	6.0%	2.5%
Operating Income	153.5	4.5	3.0%	11.8	4.7	8.3%	3.2%
Operating Income (Organic basis*1)	161.0	7.0	4.5%	14.7	6.5	10.1%	4.2%
Net Income*2	86.5	2.0	2.4%	3.8	0.3	4.5%	0.3%

Based on the cumulative results for the third quarter and the outlook for the fourth quarter, we have revised our earnings and exchange rate forecasts for the year.

- Revenue is 1,687.0 billion yen, up 6.0% year on year, and up 1.0% from the original forecast.
- Operating income is 153.5 billion yen, up 8.3% year on year, and up 3.0% from the original forecast.
- Operating income on an organic basis excluding nonrecurring items and profit/loss impact from transferred business is 161.0 billion yen, up 10.1% year on year, and up 4.5% from the original forecast.
- Net profit attributable to owners of the Company is 86.5 billion yen, up 4.5% year on year, and up 2.4% from the original forecast.

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				(JPY BN)			(JPY BN)
Revenue -Organic basis	Revised full year forecast		ange cy neutral YoY%	Variance from original forecast	FY2024 Oct-Dec forecast		Change ncy neutral YoY%
Japan	729.0	20.9	2.9%	15.0	171.2	1.8	1.0%
APAC	397.5	21.9	5.8%	6.0	103.7	8.2	8.6%
Europe	366.5	0.4	0.1%	-9.0	80.0	1.7	2.2%
Americas	193.0	9.6	5.2%	4.0	54.6	2.8	5.5%
Total Segment Profit -Organic basis	1,686.0	52.8	3.2%	16.0	409.5	14.5	3.7%
Japan	48.5	7.9	19.4%	7.5	1.2	-2.2	-65.4%
APAC	52.5	3.6	7.5%	3.5	13.7	0.2	1.3%
Europe	60.0	2.5	4.3%	0.5	10.2	0.2	2.4%
Americas	23.5	1.2	5.6%	-0.3	5.9	0.2	4.1%
Reconciliation	-23.5	-8.7		-4.2	-11.2	-6.5	
Total	161.0	6.5	4.2%	7.0	19.8	-8.0	-28.8%

This slide shows the revised forecast by segment.

Japan: Revenue is 729.0 billion yen. Segment profit is 48.5 billion yen.

- Upward revision from the original forecast.
- Revenue growth trend will be maintained in the fourth quarter due to the effect of price revisions.
- We expect segment profit to decline in the fourth quarter as we plan to actively invest in our brands for the future.

Asia Pacific: Revenue is 397.5 billion yen. Segment profit is 52.5 billion yen.

- Upward revision from the original forecast.
- In the fourth quarter, we will continue to strengthen our core brand activities and marketing investments.

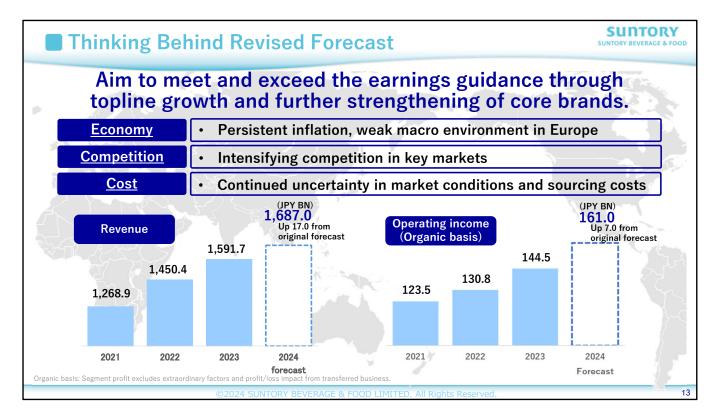
Europe: Revenue is 366.5 billion yen. Segment profit is 60.0 billion yen.

- Downward revision to revenue and upward revision to segment profit from the original forecast.
- We will strive for business recovery in Europe as a whole through cost management and the expansion of our core brands and portfolio, while addressing the challenges in each country.

Americas: Revenue is 193.0 billion yen. Segment profit is 23.5 billion yen.

- Upward revision to revenue and downward revision to segment profit from the original forecast.
- We will maintain the trend of revenue growth by capitalizing on continued strong demand.

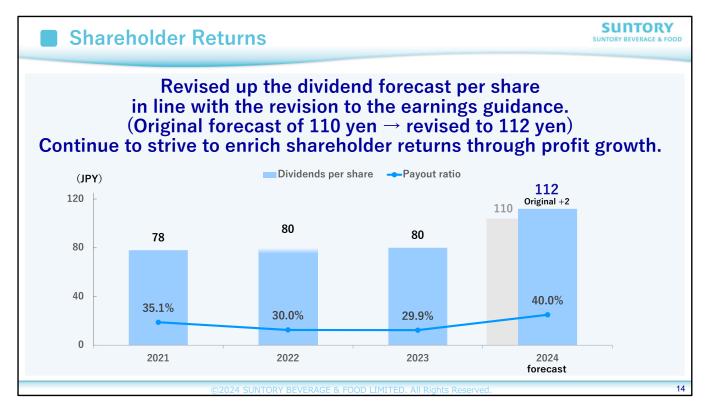
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That is all for our third quarter results and revised full-year forecast for FY2024.

We will continue to manage costs and drive focused activities for our core brands across all segments in order to meet and exceed our revised full-year forecast.

Please turn to page 14.



Finally, I would like to talk about shareholder returns.

As we explained in financial results for FY2023 last February, we have revised the dividend payout ratio target to 40% from the previous 30% from FY2024.

The dividend per share forecast for the full year is 112 yen, up from 110 yen, in line with the upward revision to the earnings guidance.

We will continue to strive to increase dividends through profit growth in order to enrich shareholder returns.

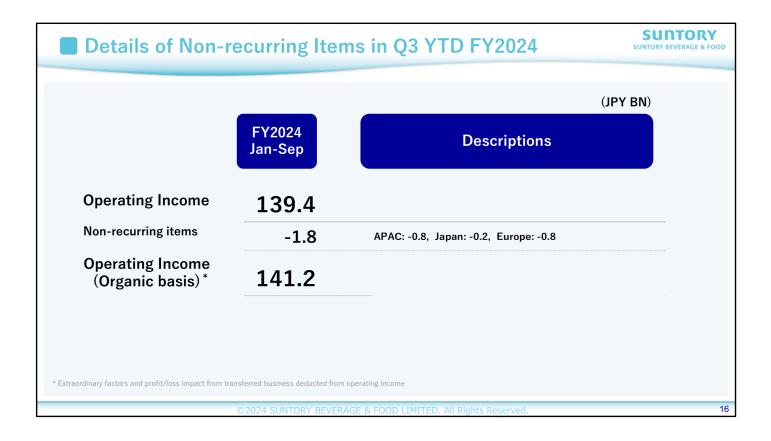
This concludes my presentation. Thank you.



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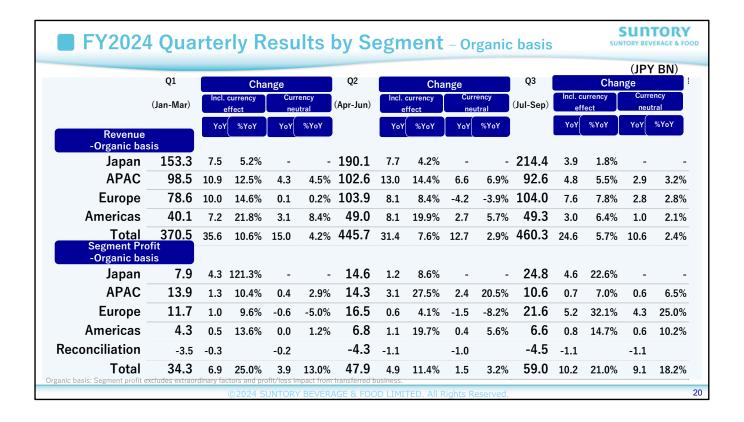
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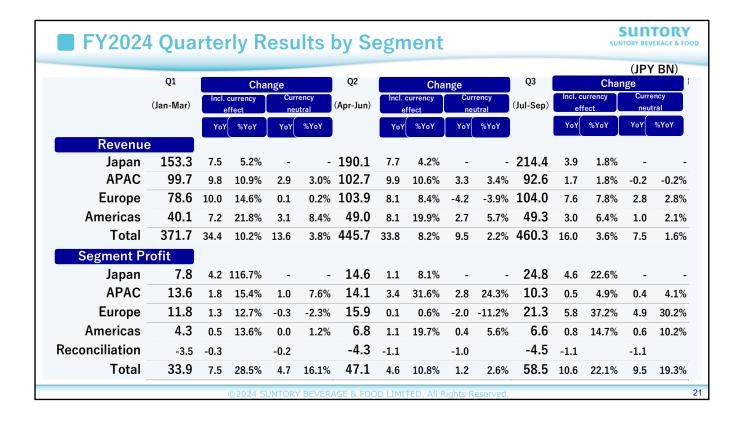


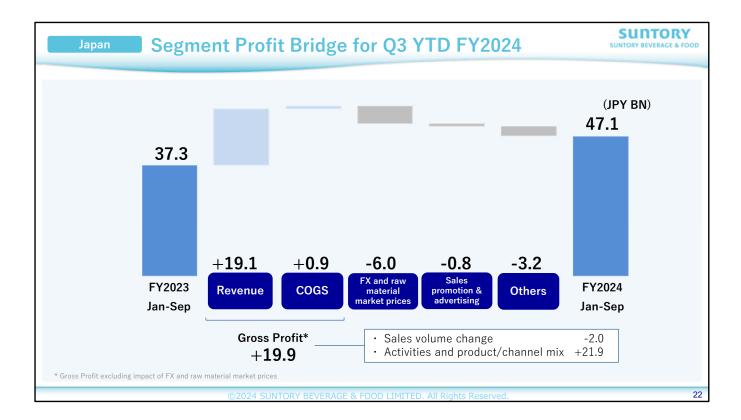
					(JPY BN)	
	FY2024	Incl. curro	Char	nge Currency	, noutral	
	Jul-Sep	YoY	%YoY	YoY	%YoY	
Revenue	460.3	16.0	3.6%	7.5	1.6%	
Operating Income	58.5	10.6	22.1%	9.5	19.3%	
Non-recurring items	-0.5	0.3	_	0.4	_	
Operating Income (Organic basis*1)	59.0	10.2	21.0%	9.1	18.2%	
Net Income*2	36.8	8.0	27.7%	7.7	26.7%	

					(JPY BN)	
			Char			
			ency effect		cy neutral	
R	evenue	YoY	%YoY	YoY	%YoY	
Japan	557.8	19.1	3.5%	-	-	
APAC	295.0	21.3	7.8%	6.0	2.1%	
Europe	286.5	25.6	9.8%	-1.3	△0.5%	
Americas	138.4	18.3	15.2%	6.8	5.2%	
Total	1,277.7	84.3	7.1%	30.6	2.5%	
Segn	nent Profit					
Japan	47.1	9.8	26.4%	_	-	
APAC	38.0	5.7	17.6%	4.1	12.2%	
Europe	49.0	7.2	17.3%	2.6	5.7%	
Americas	17.6	2.5	16.3%	1.0	6.1%	
Reconciliation	-12.3	-2.5		-2.3		
Total	139.4	22.7	19.4%	15.3	12.4%	

						(JPY BN
		Variance from		Chan	ge	
		original	Incl. currer	ncy effect	Currency	neutral
Reve	enue	forecast	YoY	%YoY	YoY	%YoY
Japan	729.0	15.0	20.9	2.9%	_	
APAC	398.5	7.0	27.1	7.3%	10.7	2.8%
Europe	366.5	-9.0	27.2	8.0%	0.4	0.19
Americas	193.0	4.0	20.1	11.6%	9.6	5.2 9
Total	1,687.0	17.0	95.3	6.0%	41.6	2.59
Segmer	nt Profit					
Japan	48.0	7.5	7.5	18.6%	-	
APAC	47.0	1.5	3.9	9.1%	2.3	5.1 9
Europe	58.5	-	6.8	13.1%	2.4	4.3%
Americas	23.5	-0.3	2.5	12.0%	1.2	5.69
Reconciliation	-23.5	-4.2	-9.0		-8.7	
Total	153.5	4.5	11.8	8.3%	4.7	3.2%











Japan

	Q3 \ FY2		Q3 Y FY2		FY2	024
(Million cases)	Actual	YoY	Actual	YoY	Forecast	YoY
Suntory Tennensui	108.6	6%	112.6	4%	142.1	3%
Boss	75.3	-2%	70.8	-6%	96.0	-6%
lyemon	42.9	-10%	41.2	-4%	54.2	-5%
GREEN DA·KA·RA	42.3	5%	40.1	-5%	47.7	-5%
FOSHU drinks and Foods with Function Claims	29.6	25%	31.7	7%	41.5	4%
Total	351.0	2%	348.1	-1%	447.8	-1%

^{*} The portions of the sales volume that were supplied from other soft drink manufacturers such as Japan Beverage Holdings Inc. are not included in the above figures.

Europe

	Q3 YTD	FY2023	Q3 YTD	FY2024
(Million liters)	Actual	YoY	Actual	YoY
Oasis (France)	256	1%	264	3%
Schweppes (France)	147	-7%	141	-4%
Orangina (France)	146	-3%	142	-3%
Lucozade (UK, Ireland)	331	3%	315	-5%
Ribena (UK, Ireland)	64	-6%	60	-6%
Schweppes (Spain, Portugal)	105	-1%	98	-7%

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Exchange Rates				SUNTORY BEVERA
	FY2023 Jan-Sep	FY2024 Jan-Sep	(JPY, a FY2024 revised forecast	rerage of period FY2024 original forecast
U.S. dollar	138.3	151.5	149.0	145.0
Euro	149.8	164.6	163.0	158.0
Sterling	172.3	193.4	193.0	184.0
Singapore dollar	103.1	113.2	113.0	108.0
Thai baht	4.0	4.2	4.3	4.2
Vietnam dong	0.0058	0.0061	0.0060	0.0060
New Zealand dollar	85.3	92.3	92.0	87.0
Australian dollar	92.4	100.3	100.0	94.0





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