

OCEANIA

Jonala Moss.

Ionathan Moss

Chief Executive Officer

ASIA



– Kazuhiro Saito

Chief Executive Officer



Saburo Kogo

President and CEO
Suntory Beverage & Food Limited

EUROPE



Stanislas De Gramon

Chief Executive Officer Suntory Beverage & Food Europ **JAPAN**

末村粮介

osuke Kimura

Division Chief Executive Office Japan Business Division Suntory Beverage & Food Limit **AMERICAS**

92 K 7-

aul Finney

dent and Chief Executive Officer
Pepsi Bottling Ventures

18 SUNTORY BEVERAGE & FOOD LIMITED SUNTORY BEVERAGE & FOOD LIMITED

We Are a Soft Drink Company with a Globally Integrated Platform in Five Key Regions

2017 Financial Digest

Revenue

¥1,234.0 billion

→ +2.1% YoY

Operating income

¥118.0 billion

→ +5.4% YoY

Profit for the year attributable to owners of the Company

 $_{\rm Y}78.1$ billio

→ +9.2% YoY

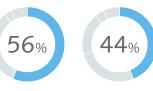
JAPAN

Revenue

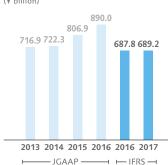
¥689.2 billion

Revenue

Segment profit



Revenue



EUROPE

Revenue

¥238.9 billion

Revenue

Segment profit



MAJOR BRANDS

Orangina

Lucozade

Schweppes

MAJOR COUNTRIES FOR SALES

Ribena

France

U.K.

Spain

Africa

Oasis

27%

Revenue



MAJOR BRANDS

- Suntory Tennensui
- Boss
- Suntory Green Tea Iyemon
- Suntory Iyemon Tokucha (FOSHU*)Suntory Oolong Tea
- Green DAKARA
- Pepsi
- Orangina
- C.C. Lemon
- Notebani
- Natchan!
- Suntory Black Oolong Tea (FOSHU*)

MAJOR COUNTRY FOR SALES

Japan

 $\ensuremath{^*}\xspace$ certified as a Food for Specified Health Uses

ASIA

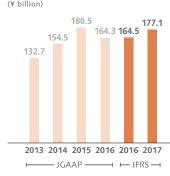
Revenue

¥177.1 billion

Revenue Segment profit



Revenue



MAJOR BRANDS

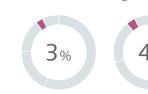
- BRAND'S Essence of Chicken
- StingTEA+
- OkkyMYTEA
- MAJOR COUNTRIES FOR SALES
 - ThailandVietnam
- Indonesia

OCEANIA

Revenue

 $_{\rm 442.8}$ billion

Revenue Segment profit



Revenue



MAJOR BRANDS

- V EnergyJust JuiceMaximus
- MaximusMizoneOVI

MAJOR COUNTRIES FOR SALES

New ZealandAustralia

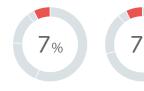
AMERICAS

Revenue

486.0 billion

Revenue

Segment profit



Revenue



MAJOR BRANDS

- Mountain DewPepsi
- PepsiAquafinaNature's Twist

MAJOR COUNTRY FOR SALES

U.S.

20 SUNTORY BEVERAGE & FOOD LIMITED 21