

We are developing our five regional businesses by focusing on the needs of customers in each country and market.

Suntory Holdings		Suntory Beverage & Food (SBF)*		Business overview	Main products	Number of employees (as of December 31, 2018)	Main company name (start year)
Suntory Holdings		Suntory Beverage & Food (SBF)*		<p><b>JAPAN</b></p> <p>We are strengthening the position of long-selling brands like <i>Suntory Tennensui</i> and <i>BOSS</i>, while offering a wide portfolio that includes tea, juice drinks, and carbonated beverages. We also develop integrated beverage services such as vending machines, cup vending machines, and water dispensers.</p>		<p><b>9,682</b></p>	<p>Suntory Foods Limited (1972) Suntory Beverage Solution Limited (2016) Suntory Beverage Service Limited (2013) Japan Beverage Holdings Inc. (2015) Suntory Foods Okinawa Limited (1997) Suntory Products Limited (2009)</p>
				<p><b>EUROPE</b></p> <p>Our business in Europe focuses on brands that have been locally loved for many years. Alongside core brands like <i>Orangina</i> in France, and <i>Lucozade</i> and <i>Ribena</i> in the UK, we are also developing <i>Schweppes</i> carbonated beverages and a wide range of other products.</p>		<p><b>3,798</b></p>	<p>Orangina Schweppes Holding B.V. (2009) Lucozade Ribena Suntory Limited (2014)</p>
				<p><b>ASIA</b></p> <p>Our business in Asia consists of soft drinks and health supplements. We have established joint venture companies that manage the soft drink businesses in Vietnam, Thailand, and Indonesia in a way that fits the specific needs of each market. The health supplement business focuses on the manufacture and sale of the nutritional drink, <i>BRAND'S Essence of Chicken</i>, mainly in Thailand.</p>		<p><b>6,963</b></p>	<p>Suntory Beverage &amp; Food Asia Pte. Ltd. (2011) BRAND'S SUNTORY INTERNATIONAL Co., Ltd. (2011) PT SUNTORY GARUDA BEVERAGE (2011) Suntory PepsiCo Vietnam Beverage Co., Ltd. (2013) Suntory PepsiCo Beverage (Thailand) Co., Ltd. (2018)</p>
				<p><b>OCEANIA</b></p> <p>Our business in Oceania consists of soft drinks and fresh coffee. Frucor Suntory operates the soft drink business, featuring products like the <i>V</i> brand energy drink. Suntory Coffee manages the fresh coffee business, which involves the complete process of selection, purchase, roasting, and sale of coffee beans.</p>		<p><b>1,208</b></p>	<p>FRUCOR SUNTORY NEW ZEALAND LIMITED (2009) FRUCOR SUNTORY AUSTRALIA PTY. LIMITED (2009) SUNTORY COFFEE INTERNATIONAL (2018)</p>
				<p><b>AMERICAS</b></p> <p>Through Pepsi Bottling Ventures, a joint venture company with PepsiCo, we oversee the bottling of products for North Carolina and other locations in North America. We are also exploring new business options mainly in North America.</p>		<p><b>2,324</b></p>	<p>Pepsi Bottling Ventures LLC (1999)</p>

\*Number of employees: 167 (as of December 31, 2018)